



**the evergreen
state college**
olympia, washington

**REGULAR MEETING OF THE BOARD OF TRUSTEES
OF THE EVERGREEN STATE COLLEGE**

May 10 & 11, 2016

Trustees Attending:

Emily Dunn-Wilder
Fred Goldberg
Keith Kessler
David Nicandri
Anne Proffitt
Gretchen Sorensen
James Wigfall

Absent: Irene Gonzales

Staff Present:

George Bridges, President
John Carmichael, Chief of Staff and Secretary to the Board
Wendy Endress, Vice President for Student Affairs
Sharon Goodman, Director of Residential and Dining Services & Recreation
and Athletics
John Hurley, Vice President for Finance and Administration
Jeanne Rynne, Director of Facilities
Lisa Dawn-Fisher, Director of Planning and Budget
Amanda Walker, Vice President for Advancement and Executive Director of
The Evergreen State College Foundation
Michael Zimmerman, Vice President for Academic Affairs and Provost

Others Present:

Aileen Miller, Assistant Attorney General
Sandra Yannone, Faculty Representative to the Board

May 10, 2016

Mr. Goldberg called the meeting to order at 1:00 p.m.. A quorum was present.

Adoption of Minutes

Motion Mr. Nicandri moved approval of the minutes of the March meeting. The motion was
2016-05 seconded and passed on a voice vote.

President's Report

President Bridges noted that Ken Tabbutt would become interim Provost in July so that Michael Zimmerman can focus on writing and advocacy for Evergreen as Vice President for Academic Affairs. Dr. Bridges thanked Dr. Zimmerman for his past and future leadership of Evergreen. Mr. Goldberg, Mr. Kessler, and Mr. Nicandri added their personal thanks.

Dr. Bridges said that April's Inauguration activities had successfully showcased Evergreen to a wider audience and engaged alumni. He expressed regret that the role of the Trustees was not more prominently acknowledged in the event.

Dr. Bridges discussed work to finalize the College's draft strategic plan. He displayed a proposed revision to the mission statement. He said he plans to bring a final version for the Board to consider in the next few months.

Report from the Association of Governing Boards (AGB) Annual Meeting

John Carmichael, the President's Chief of Staff, reported on the recent AGB meeting which he attended with President Bridges and Trustee Goldberg. Among the themes prominent at the meeting were emerging risks to higher education institutions, financial planning strategies, issues of diversity and inclusion, and topics related to Board governance and engagement.

Inauguration Follow-up

Vice President for Advancement Amanda Walker and Chief Communications Officer Michelle Ma discussed plans to follow-up on recent Inauguration events. Ms. Ma presented two of the four short videos that were produced from the events.

Tour

The Trustees toured the college's visual arts teaching facilities and the Purce Hall construction site before adjourning for the day.

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CRC Roof Replacement

Vice President for Finance and Administration John Hurley noted that replacement of the Costantino Recreation Center roof is part of the College's 10-year capital plan. Director of Facilities Jeanne Rynne said that the project had been put to bid. The apparently successful bidder was Wayne's Roofing. The company has satisfied the College's criteria for responsible bidders. She recommended that the Board delegate the authority to award the contract.

Motion 2016-06

Mr. Wigfall made a motion to adopt Resolution 2016-01 approving the bid award for the CRC gym and office roof replacement project. The motion was seconded and passed on a voice vote.

2017-19 Capital Request

Vice President for Finance and Administration John Hurley said that he anticipated that the 2017 legislative session will be a challenging environment for capital requests. Director of Facilities Jeanne Rynne said that the proposed capital request focuses on preserving and replacing critical infrastructure. She reviewed the proposed request, which includes money for the design of the Seminar I renovation, a new Health and Counseling Center attached to the Costantino Recreation Center, safety and security upgrades, and minor works preservation and projects. The total request would be for \$39 million.

Housing Master Plan Update

Director of Residence and Dining Services Sharon Goodman presented an update on the draft Housing and Dining Master Plan. She reported that the assumptions guiding the plan had been refined based on survey work, focus groups, and feedback from the Board. The enrollment assumptions that the proposed plan will use are conservative, assuming no change in enrollment. The first priority in the plan will be to replace first-year residence halls. Because these units are less suitable for public-private partnership funding, the initial phases of the plan will rely on self-financing. Preliminary modelling suggests that this

scenario is financially feasible. Ms. Goodman displayed photos of analogous projects at other institutions and shared some of the site options under consideration.

Seminar I Predesign

The Board reviewed a preliminary predesign study for the Seminar I Building Renovation prepared by Schreiber Starling Whitehead Architects. The predesign process involved consultation with the building's tenants. Among the priorities identified was the need for instructional space to accommodate up to 50 students. The building is structurally sound, although earthquake design can be improved and its mechanical systems are obsolete. The predesign will include an option for moving the Health and Counseling Center to a new location attached to the Costantino Recreation Center. Board members expressed an interest in reviewing the College's policies for naming buildings and the design principles for new construction.

Operating Budget Planning

The President's Chief of Staff John Carmichael introduced Dr. Lisa Dawn-Fisher, the College's new Director of Planning and Budget. Dr. Carmichael discussed operational budget issues that will require Board action in June and July. He said that in June the Board will be asked to consider revising the operating budget for the 2016-17 fiscal year. The budget as originally approved assumed tuition revenue from 3,864 students (full-time equivalent, annual average). Actual enrollment for the 2015-16 year was 3,991 FTE. The revenue associated with 127 additional students will contribute to the College's institutional reserves for the 2015-16 year. He said that for the 2016-17 year, the Board will be asked to approve a plan that would spend half of the additional revenue as part of the base operating budget. The other half of the revenue would contribute to institutional reserves.

Dr. Carmichael said that in July, the Board will be asked to approve a framework for the College's 2017-19 operating budget request.

Chair's Report

Mr. Goldberg asked Ms. Proffitt and Dr. Gonzales to serve on the Board's Nominating Committee. He said that as chair he has enjoyed the opportunity to closely observe President Bridge's work in the community. He expressed appreciation for the President's work, including his efforts to build closer ties between the Board, the Deans, and the Faculty. Mr. Goldberg reported that he had met with Jean Mandenberg about Olympia's Artspace project, which is interested in helping Evergreen to establish an active presence in downtown Olympia.

Student Trustee Report

Trustee Emily Dunn-Wilder distributed notes from several academic feedback sessions she had held with Vice President for Academics Michael Zimmerman. She noted several points of continuity between issues raised by students and issues that the Board is discussing.

President's Report

Dr. Bridges asked Vice President for Student Affairs Wendy Endress to report on a recently reported sexual assault. Dr. Endress described the report and the College's response. She also reviewed efforts the College has made in recent months to improve prevention of and response to sexual harassment and assault.

President Bridges invited Sandy Yannone to report as the Faculty Representative to the Board. She said that the faculty is engaging in the Provost search and preparing to launch searches for 14 faculty positions next year. She noted that six long-time adjunct faculty had been awarded regular faculty appointments through a competitive process agreed to in the faculty collective bargaining agreement. She said that the Diversity and Equity Standing Committee has brought a proposal to the faculty requiring faculty

members to reflect on equity-related professional development as part of their self-evaluations. Finally, she noted that the College's Washington Center will host a summer institute on teaching and learning and that several faculty and staff are interested in establishing a permanent teaching and learning center on campus.

Dr. Bridges invited Vice President for Advancement Amanda Walker to report on fundraising. Ms. Walker said that the Foundation is within sight of its fundraising goals for the year. She thanked Ms. Dunn-Wilder for her contribution to the upcoming Evergreen magazine and thanked Mr. Nicandri for working to endow a scholarship.

Public Comment

Mr. Goldberg invited public comment. Seven people addressed the board about issues that included the need for a staffed Queer Resource Center on campus; lack of resources, relevant programs, and safety; and issues on the Spring quarter student ballot including banning Caterpillar equipment from campus, removing Sabra brand hummus from campus, and boycotting Driscoll berries.

The Board adjourned at 1:30 p.m.

Fred Goldberg, Chair

Dave Nicandri, Secretary