

MEETING OF THE BOARD OF TRUSTEES OF THE EVERGREEN STATE COLLEGE

Wednesday, August 12, 1992

Daniel J. Evans Library

Olympia, Washington

Trustees Attending: Lila S. Girvin
Frederick T. Haley
Edward Kelly
Christina A. Meserve
Constance W. Rice
John N. Terrey
Carol Vipperman

**Representatives
to the Board
Present:** John Cushing, Faculty
Kim Goforth, Student
Nancy McKinney, Staff

Staff Present: Michael Beug, Academic Dean
Jon Collier, Staff Architect
Art Costantino, Vice President for Student Affairs
Shannon Ellis, Dean of Student and Academic Support Services
Ermelindo Escobedo, Special Assistant to the President for
Affirmative Action
Patty Firman, Executive Director of Development
Sandy Hanson, Director of College Relations
Lee Hoemann, Executive Assistant to the President
Ken Jacob, Director of Facilities
Jane Jervis, President
Russ Lidman, Vice President and Provost
Rudy Martin, Member of the Faculty
Les Purce, Executive Vice President
Tom Rainey, Member of the Faculty
Rita Sevcik, Administrative Assistant to the President
Steve Trotter, Budget Officer
Mike Wark, Associate Director of College Relations
Les Wong, Academic Dean
Karen Wynkoop, Associate Vice President for Academic Budget &
Financial Planning
Bill Zaugg, Administrative Assistant for Budget
See permanent roster for others attending

Others Attending: Anne Blair, The National Faculty
Mario Flores, Student
Kamilla McClelland, The Olympian

WORK SESSION

Newly elected Chair John Terrey called the meeting to order shortly after 9:00 AM, reviewed the agenda for the morning work session, and introduced Jane Jervis, who introduced Art Costantino.

1993-95 Operating Budget Policy Initiatives

Dr. Jervis reviewed in detail the 1993-95 operating budget request. Technical responses were provided by Steve Trotter and the Vice Presidents. The policy initiatives, added to the 1991-93 biennium appropriation and assuming salary and incremental enrollment growth constitute an 18.2 percent increase over last biennium.

Major areas/programs which prompted Trustee questions included (but were not limited to):

Priority #2 (1.C.) International Exchanges - Prior to the last legislative session, the College was authorized to grant up to 20 tuition waivers for international students. Waivers were reduced during the last session to a total of 6. Trustee Vipperman expressed concern regarding the criteria used for selecting exchanges. She felt there were areas or regions that would make more strategic sense to the College to have relationships with. She would like to hear more about the criteria or would like to be involved in discussions regarding the strategy for selecting international relationships (her interest specifically is the former Soviet Union).

#2 (2.) Improving Student Retention - Steve Hunter discussed a retention survey of core programs and referenced an assessment report on seminars. (Following the meeting, two items were mailed to the Board: May 11, 1992 memo on retention/curricular implications and Susan Fiksdal's assessment report on seminars.) Provost Lidman proposed a work session with the Board on these issues. Trustee Vipperman expressed interest, at another point, to hear more about the discussion of "student centeredness" (finding ways to work within the parameters to serve students).

#2 (2. G.) Diversity Training - Trustee Vipperman (supported by other Trustees) felt diversity training is a critical element in making this campus more hospitable and suggested the budget request be doubled and that staff, faculty, and students be trained together as well as by group. She also expressed an interest in participating in diversity training, suggesting there might be an appropriate role for the Board. (Staff modified the proposal for the afternoon action session by doubling the amount requested for diversity training).

#2 (3) Emerging Technology: the Machine and the Curriculum - Chair Terrey suggested that rationale be expanded for this item commenting that the nature of the program at Evergreen requires this kind of technology. Trustee Rice encouraged expansion of the description for linguistic technology. Trustee Vipperman recalled that the integration of foreign language instruction into the curriculum is an issue of concern for the Board.

Priority #5 Enrollment Growth - Trustee Vipperman continued to ask about development of a strategy which would move the institution toward the mission of providing access in times of marginal funds (evening and weekend programs).

President Jervis suggested that at some point there needed to be a decision regarding the importance of the request initiatives vs. what is currently being done.

Chair Terrey expressed his appreciation for the work of the staff in educating the Trustees regarding the budget.

1993-2003 Capital Budget Request

Dr. Jervis reviewed the academic program driven capital projects and the plant driven capital projects. She related discussion about the timing of the Longhouse project and how this project met the needs of classroom and teaching space and multicultural programs and commitment to the Native American population. Trustee Vipperman encouraged the development of a strong detailed justification as to the critical nature of this project.

Budget Reduction Approach

President Jervis reviewed the budget reduction recommendations developed to comply with the 16 percent reduction plan due to the Office of Financial Management. Trustee Vipperman expressed concern about articulating justification for the student-faculty ratio and learned that Evergreen's ratio is the same as other institutions. Vice President Purce addressed the issues of quality and mission. Trustee Rice suggested a change in focus to seminar practices, mission, effective use of state dollars, etc.

National Faculty Presentation

Chair Terrey stated this discussion was an opportunity for the Board to ask questions in preparing for a decision at the afternoon meeting regarding retention of a relationship with The National Faculty. Trustee Girvin proposed a number of questions. Anne Blair, newly appointed Director of The National Faculty/Northwest Region, was present (along with Faculty Members Rudy Martin and Tom Rainey) to respond to questions. She expressed her commitment to Evergreen and reviewed her perception of the relationship between The National Faculty/Northwest and the National Faculty/U. S. and Evergreen. Drs. Martin and Rainey reviewed the impact of this program on students and teachers. Trustees continued to express concern about the cost per student and Evergreen's role. Trustee Vipperman asked Dr. Lidman to review rationale for the alternative proposal for public school partnerships, which includes an increase in and re-deployment of the current appropriation used for improving K-12 education in the state. The budget request proposes a program which will offer a wider range of professional development opportunities for K-12 teachers. Dr. Lidman expressed his commitment to implement the Board's decision.

PUBLIC MEETING

Chair Terrey called the meeting to order at approximately 1:30 PM and amended the agenda to add correction of minutes of the June 10, 1992 meeting. The agenda was accepted as amended. He expressed his pleasure in introducing Jane Jarvis, who assumed Evergreen's presidency on August 1. Dr. Jarvis, in turn, introduced Dr. Art Costantino, who has joined Evergreen's administrative team as Vice President for Student Affairs.

CHAIR'S/PRESIDENT'S REPORT

Chair Terrey brought greetings from Ireland (having recently returned) and informed Trustees that a petition from Arthur West had been referred to legal counsel and would not be a subject of discussion at this meeting. President Jarvis reported her pleasure at being at Evergreen, indicating she had never worked with a collection of colleagues with such uniformly high quality and dedication. Dr. Jarvis announced the date of the fall convocation (September 23) and implementation of a weekly session to meet with the Evergreen community. She hoped to continue identifying opportunities to get acquainted in the community and the state, with the help of Trustees. In response to a question from Trustee Haley at the last meeting, President Jarvis distributed information prepared by the development office regarding alumni giving. Trustee Haley continued to express his belief that alumni giving ought to be at 50 percent and suggested an impassioned plea to alumni to assist the College during these difficult fiscal times. He urged this as a top priority. Dr. Jarvis called on Dr. Purce who updated the Board on the progress in moving to a commissioned police force and the costs involved. There were no reports from the student, staff or faculty representatives.

APPROVAL OF MINUTES OF JULY 8, 1992 AND CORRECTION TO MINUTES OF JUNE 10, 1992 - Action

The Chair outlined the needed action to amend motion 6-2-92, correcting the salary for the Executive Vice President.

Motion Dr. Rice moved to correct the minutes of the June 10, 1992 meeting, motion
8-1-92 6-2-92, by striking the amount \$81,500 and insert in lieu thereof the amount
\$85,575. Seconded by Ms. Girvin and passed.

Trustee Meserve suggested a correction to the minutes of July 8, 1992 meeting (insertion of a motion approving resolution No. 92-7). Two other corrections were suggested on page 5 of the minutes.

Motion Dr. Rice moved approval of the minutes of the July 8, 1992 meeting as
8-2-92 corrected. Seconded by Ms. Meserve and passed.

APPROVAL OF 1993-95 OPERATING BUDGET INITIATIVES - Action

President Jervis proposed approval of the 1993-95 operating budget initiatives as presented in the morning work session, with the following changes: *Priority #2 - Diversity Training*: from \$74,280/year to \$148,560/year with the money for that doubling taken from emerging technology and plant maintenance and operations. Dr. Purce outlined the impact of the reduction in the plant maintenance and operations budget. Dr. Lidman indicated that conversations will occur to identify the impact in the emerging technology budget. Chair Terrey commented that the Board has had extensive discussion in the work session and that the proposed change reflects that discussion. He again complimented the staff. Prior to voting on the operating budget, President Jervis outlined the options for the Board regarding The National Faculty program and the initiative contained in the budget to add \$200,000 for the biennium to the \$400,000 in the base and to transfer the entire \$600,000 to an Evergreen based program to improve K-12 education in the state. A lengthy discussion ensued regarding the proposed amendment to the following motion. The Budget Officer and the College's legal counsel addressed the issue of "ownership" of the \$400,000 in the Evergreen base budget and the political issues involved. Trustee Vipperman went on record in support of the proposed budget initiative for public school partnerships. Other Trustee positions were expressed.

Chair Terrey passed the gavel to the Vice Chair in order to amend the motion and express his support of The National Faculty program and of Anne Blair.

Motion Dr. Rice moved approval of the 1993-95 Operating Budget Request
8-3-92 Initiatives totaling \$6,018,607 as summarized below:

<u>1993-95 operating budget priorities</u>	<u>Total</u>
Other Mandatory Rate Adjustment	\$ 587,364
Improving Undergraduate Education	2,141,111
Plant Operations and Maintenance	1,148,478
Administrative Computing	163,515
Enrollment Growth	1,134,050
Community/Public Service	<u>844,089</u>
Total	\$6,018,607

Seconded by Ms. Vipperman

Dr. Terrey amended the motion by adding the note that the adoption of this budget acknowledges that the present funding level (or as modified by other across-the-board cuts of the operating budget) will be used by

Motion 8-3-92 continued

The Evergreen State College in coordination with the activities of the National Faculty Association and that such relationship will exist until it is reviewed no later than January, 1994 for the subsequent biennium. Seconded by Mr. Haley. The amendment to the motion failed with Trustees Kelly, Meserve, Rice, and Vipperman voting against the amendment.

The gavel was returned to Chair Terrey for voting on the main motion. The motion passed without amendment.

1993-95 CAPITAL BUDGET AND TEN-YEAR PLAN - Action

President Jervis presented for approval the capital budget request totaling ((\$9,498,776)) **\$9,490,854*** as summarized and discussed in the morning work session.

Motion Dr. Rice moved approval of the 1993-95 capital budget request totaling
8-4-92 ((\$9,498,776)) **\$9,490,854** as summarized below

<u>1993-95 capital budget priorities</u>	<u>Total</u>
Protection of People	\$2,789,646
Protection of Assets	2,409,326
Protection of the Environment	((657,902)) <u>571,502*</u>
Longhouse Cultural Center	((2,091,368)) <u>2,169,846*</u>
Campus Computer Networking Phase II	390,000
Library Building Efficiencies	1,160,534
Total	((\$9,498,776)) <u>9,490,854*</u>

**Subsequent to the meeting, a technical adjustment was required to accurately reflect the cost of the following two projects--Underground Storage Tanks: approved amount \$657,902, submittal amount \$571,502, change - (\$86,400); Longhouse: approved amount \$2,091,368, submittal amount \$2,169,846, change \$78,478. The capital budget submitted was \$7,922 less than approved by the Board..*

Seconded by Ms. Vipperman and passed.

DATE OF NEXT MEETING AND OTHER BUSINESS

The date of the next meeting was confirmed for September 9, 1992 with a retreat scheduled for August 31 to discuss primarily the relationship between the Board and the new President. Chair Terrey encouraged Board members to submit any items they would like to discuss at this retreat.

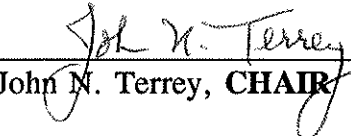
Trustees commended the entire budget team and the President for a job well done. Dr. Jervis gave credit to Dr. Purce who acknowledged the efforts of Steve Trotter.

Chair Terrey recorded for the minutes the fact that the Board members were in receipt of a letter from a former student relative to a lecture given by a member of the faculty. A response is being prepared for the Chair.

Student Mario Flores expressed his appreciation for the Board's response to the Longhouse project.

ADJOURNMENT

The meeting adjourned at 2:50 PM.



John N. Terrey, **CHAIR**



Lila S. Girvin, **SECRETARY**