

MEETING OF THE BOARD OF TRUSTEES OF THE EVERGREEN STATE COLLEGE

Wednesday, November 13, 1991

Daniel J. Evans Library

Olympia, Washington

Trustees Attending:	Lila S. Girvin Christina A. Meserve Constance W. Rice John N. Terrey Carol Vipperman	Absent: Herb Gelman Allan M. Weinstein
----------------------------	--	--

Representatives to the Board Present:	Cheryl Culver, Alum Nancy McKinney	Absent: John Cushing
--	---------------------------------------	-----------------------------

Staff Present:

Pat Belisle, Director of Annual Fund and Alumni Affairs
Carolyn Dobbs, Vice President for Student Affairs
Patty Firman, Executive Director of Development
Sandy Hanson, Director of College Relations
Lee Hoemann, Executive Assistant to the President
Jennifer Jaech, Assistant to the President for Governmental Relations
Jan Kido, Director of the Master's in Teaching Program
Russ Lidman, Vice President and Provost
Linda Murphy, Access Services Coordinator
Les Purce, Interim President
Rita Sevcik, Administrative Assistant to the President
Steve Trotter, Budget Officer
Mike Wark, Information Specialist
Karen Wynkoop, Associate Vice President for Academic Budget and Financial Planning

Others Attending:

Jan Frickelton, Assistant Attorney General
David Lamb, Chair of The Evergreen State College Foundation
Cheryl Stephani, President's Office
See permanent roster for others attending

WORK SESSION:

The work session was called to order by Chair Vipperman at 9:10 AM. The Board immediately recessed into executive session for purposes designated on the agenda. The work session was reconvened at 10:35 AM.

Review of Delegation of Authority Resolution. Cheryl Stephani reviewed the changes made as a result of the discussion at the October 18 meeting and of the updating of the list of powers and duties delegated to the President. Following discussion, Trustees agreed to temporarily delete Board

authorization of public works and other major contracts. Vice President Qureshi was asked to prepare a presentation for the next Board meeting along with recommended language for this section, if it is to be included. Trustee Terrey felt the philosophical posture the Board should take is that all powers not expressly delegated should belong to the Board. The Board should make a deliberate decision to delegate. The resolution under discussion placed in the domain of the President all undelegated powers and duties. Lee Hoemann reviewed the concern about process--any item not specifically delegated would require a formal resolution for each delegation. The philosophy of the proposed resolution was in keeping with the way delegations are handled at other institutions. At any time the Board can decide to take back a delegated power or duty without having to go through the process of a formal resolution. Trustee Terrey expressed his belief that the Board is the custodian of the powers and duties and should be quite prescriptive in what it has delegated. (Following lunch, Trustees continued their discussion of this resolution.)

Meeting with Members of the Faculty Agenda Committee

Chair Vipperman welcomed members of the Faculty Agenda Committee. In attendance were: *Tom Grissom (Chair), Betty Estes, Sandra Simon, Mike Beug (sitting in for the Academic Deans' representative, Les Wong), John Perkins, and Zahid Shariff.* Discussion related to administrative evaluation. Faculty recommended the findings of the disappearing task force be reviewed and given consideration; the Interim President discussed the process he is following with regard to this review. Also discussed was the value of narrative evaluation. Dr. Purce asked the faculty to comment about the evaluation the Board conducted for the Interim President. Chair Vipperman added that the Board is trying to be responsive by finding an evaluation time frame which would allow for maximum involvement. Faculty member Zahid Shariff expressed his appreciation of the Board's letter regarding the faculty representative to the Presidential Search Committee and the sensitivity the Board showed regarding the importance of representation of a faculty of color. Trustee Terrey received positive reaction to his proposal that the Trustees and the Agenda Committee, as part of the Board's education, meet to seminar on a book such as **Scholarship Reconsidered** by Ernest Boyer. The faculty chair indicated that the Agenda Committee would like to discuss further with the Interim President ways in which the entire community can integrate the new President into the community and do this as early and thoroughly as possible.

PUBLIC MEETING:

The Board convened the public meeting at 1:35 PM and established a quorum. Introduced to Trustees were: Nancy McKinney, newly elected staff representative (replacing Dave Howat), and Cheryl Culver, the newly appointed alumni representative (replacing Jon Martin). Carolyn Dobbs introduced Linda Murphy, the College's Access Services Coordinator. Trustees accepted the agenda without change.

Chair's/President's Reports

Chair Vipperman, on behalf of the Board, presented gifts to Interim President Les Purce and Assistant Attorney General Jan Frickelton in recognition of their birthdays.

Dr. Purce reported on his recent visit to Eastern Washington where he visited Washington State University and Eastern Washington University and met with state legislators from the Spokane area.

Report from Chair of Presidential Search Committee

Nancy Taylor reviewed the progress of the Presidential Search Committee: semi-finalists have been narrowed to a list of 18 - 20; new applications are still being reviewed; references are being asked of candidates; references will be contacted; interviews of 8 - 10 candidates will occur before December 20; and by mid-January a list of 5 finalists will be submitted to the Board. Candidates would come to campus during the 5th, 6th, and 7th weeks of the quarters (weeks of February 3, 10, and 17). The Chair indicated that in December the Board will need to talk about the design of the interview process (for both the internal and external community), as well as the process of getting input. The Board will work with the Committee in setting this process. Both Trustees Girvin and Terrey complimented Dr. Taylor for her leadership.

Report on Foundation Activities

David Lamb, Chair of the Foundation Board of Governors, distributed a report and highlighted the successful fundraising activities of the Foundation during the 1990-91 fiscal year. He also reviewed other elements of the report: the Foundation's long-range plan (mission statement, goals and objectives), the annual plan for 1991-92, the revised committee structure, and recruitment of new members. He asked Trustees to suggest names of potential Foundation members. Patty Firman, Executive Director of Development, expressed thanks to David Lamb and Les Purce for the leadership they provided. Chair Vipperman added her acknowledgement of this leadership and expressed appreciation to the members of the Foundation for their work and commitment. She also mentioned the Board's interest in working more cooperatively with the Board of Governors and in finding ways to overlap--perhaps by having a joint meeting. Trustee Terrey expressed the opinion that the specificity of the report and of the goals and objectives is an outstanding piece of work. Dr. Purce thanked David Lamb and Patty Firman for their complementary efforts which allowed the achievement of goals beyond his expectations.

Legislative Update

Jennifer Jaech asked for Trustee reaction to the two approaches to tuition increases which will be under consideration during this session. One approach involves an increase in tuition with increased revenue going to the general fund to be used in this current biennia to restore reductions in higher education and could be used in future biennia to address essential

requirements level issues or for enrollment increases. The institutions take different approaches to this. The second proposal would grant Boards of Trustees and Regents the authority to impose a surcharge of up to 15 percent over and above the operating fee established; institutions would retain money locally for financial aid and for instructional quality enhancements. She pointed out the advantages of the second approach. Trustee Terrey expressed misgivings about the social consequences in terms of equity and opportunity. The Chair added her belief that it will take everyone's ability to figure out how to provide a quality education at an affordable price. Ms. Jaech confirmed her belief that, were this Board to be given the authority, they would be very deliberative and very careful in the exercise of that authority (to impose a tuition surcharge).

APPROVAL OF MINUTES - Action

Motion Ms. Girvin moved approval of the minutes of the October 9 and
11-1-91 October 18, 1991 meetings as submitted. Seconded by Ms. Meserve and passed.

BYLAW AMENDMENT AND DELEGATION OF AUTHORITY RESOLUTION - Deferred

A lengthy discussion took place during the morning work session.

Motion Dr. Terrey, in light of the Trustees' discussion, moved to
11-2-91 defer action on Item 6, approval of Bylaw Amendment and Delegation of Authority Resolution, to the next regular meeting. Seconded by Ms. Girvin and passed.

The item will be deferred to the December meeting.

REPORTS AND INFORMATION

Master's in Teaching Update

Provost Lidman distributed an academic newsletter and mentioned articles regarding cuts to higher education. Trustee Terrey requested that the **New York Times** and **Chronicle of Higher Education** articles mentioned be circulated to Trustees.

Dr. Lidman introduced Jan Kido, Director of the Master in Teaching program. Ms. Kido told Trustees that Evergreen's Master's in Teaching program is at the cutting edge of teacher preparation. On September 26, 1991, the program was approved by the Washington State Board of Education. The program is now in the implementation phase. She distributed and discussed demographic information and other aspects of the program.

Dr. Lidman indicated there are now 297 graduate students at Evergreen (up from 38 in 1980). The MIT program represents half of that number. The Chair hoped that Trustees would have an opportunity to visit the MIT program.

Trustee Girvin noted the presence of the community member of the Presidential Search Committee and took the opportunity to introduce Merritt Long to the Trustees.

Library Report

Dr. Lidman introduced Sarah Pedersen, Dean of the Library, and Caryn Cline, the new Coordinator for Interdisciplinary Media Resources. This presentation was in response to a number of questions raised by Trustees during the budget process.

Ms. Pedersen discussed the costs and other aspects of inter-library loans (\$6.50 per transaction). She indicated that collections, facilities, staff, and policies are heavily influenced by the fact that Evergreen is interdisciplinary; focused on multicultural issues and on connecting theory and practice; concerned with collaboration and cooperation; and focused on students who are expected to have a personal engagement in their learning. These aspects differentiate the College from other institutions. Ms. Pedersen distributed a library publication and mentioned the fact that the faculty librarians teach one quarter out of every three years full time in a coordinated studies program. She reviewed and distributed amended charts relating to budget and other information for the various sections/programs of the library. Ms. Pedersen also distributed a "Friends of the Library" brochure and asked for suggestions for names of prospective "Friends of the Library" Board members.

OTHER BUSINESS AND EXECUTIVE SESSION

The chair asked about the 1992 Board meeting dates. The meeting dates were confirmed for the second Wednesday of the month (following the meeting, the January date was changed to the third Wednesday).

The Chair asked Trustees to call her with any additional Board agenda items.

Dr. Purce told the new Board representatives he would be scheduling a meeting with the representatives to begin a discussion of their role and any issues they would like to bring up.

At 3:40 PM, the Board recessed into executive session for purposes spelled out on the agenda. The meeting reconvened into regular session at 3:55 PM.

The meeting adjourned without further action or discussion.


Carol Vipperman, Chair


Lila S. Girvin, Secretary